From: Jacob Laird

To: <u>Bratcher, Mike, EMNRD; Pruett, Maria, EMNRD; Mann, Ryan</u>

Cc: slhitchcock@concho.com; Rebecca Haskell; Ike Tavarez; Dakota Neel; DeAnn Grant; David J. Adkins

Subject: Willow A State #003

Date: Wednesday, August 22, 2018 7:39:09 AM

Attachments: Willow Closure Report Final.pdf

## Good morning all,

Attached please find our closure report for the above referenced COG facility. Please let us know if you have any questions or require anything further.

Respectfully,

Jacob Laird