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1	STATE OF NEW MEXICO
2	ENERGY, MINERALS AND NATURAL RESOURCES DEPARTMENT
3	OIL CONSERVATION DIVISION
4	IN THE MATTER OF THE HEADING CALLED
5	IN THE MATTER OF THE HEARING CALLED
6	BY THE OIL CONSERVATION DIVISION FOR THE PURPOSE OF CONSIDERING:
7	CASE NO. 14116 APPLICATION OF FASKEN OIL & RANCH Ltd.,
8	FOR AN ORDER AUTHORIZING AN ADDITIONAL WELL IN THE "POTASH AREA" AT AN
9	UNORTHODOX WELL LOCATION, LEA COUNTY, NEW MEXICO
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13	
14	REPORTER'S TRANSCRIPT OF PROCEEDINGS
15	SPECIAL EXAMINER HEARING
16	
17	BEFORE: DAVID K. BROOKS, Legal Examiner TERRY WARNELL, Technical Examiner
18	
19	June 30, 2008
20	Santa Fe, New Mexico
21	This matter came for hearing before the New Mexico Oil Conservation Division, DAVID K. BROOKS, Legal Examiner, and
22	TERRY WARNELL, Technical Examiner, on June 30, 2008, at the New Mexico Energy, Minerals and Natural Resources Department,
23	1220 South St. Francis Drive, Room 102, Santa Fe, New Mexico.
	REPORTED BY: JOYCE D. CALVERT, P-03
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25	Albuquerque, New Mexico 87102

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               Jimmy D. Carlile, Fasken Oil & Ranch, Limited
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21
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23
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- 1 MR. BROOKS: Good morning, ladies and gentlemen,
- 2 we're back on the record in Case No. 14116, Application of
- 3 Fasken Oil and Ranch for Approval of APDs, Lea County,
- 4 New Mexico.
- 5 Mr. Manges, before we start the evidence, would you
- 6 raise the matter with us that you mentioned before we started
- 7 this morning.
- 8 MR. MANGES: Yes, Mr. Examiner. Over the weekend, we
- 9 contacted Charlie High, counsel for Mosaic Potash, and Mr. High
- 10 informed me that he contacted his client regarding whether they
- 11 had notice of the change or the new location that's been
- 12 proposed here. And the reason we did that was the location has
- 13 been moved over approximately 600 feet, and that location is
- 14 closer to Mosaic leasehold and/or its potash. And what
- 15 Mr. High indicated to me was he contacted his client this
- 16 morning, and that they were interested in intervening in this
- 17 matter and would be filing an entry of appearance this morning
- 18 as well as a motion for a continuance so they can participate.
- And I have his cell phone number. And what he had
- 20 suggested was that if the Examiner would indulge us, he would
- 21 like to at least orally enter his appearance at this time and
- 22 state his clients's position. So I've got his cell phone
- 23 number, and he's standing by.
- MR. BROOKS: Okay. Well, we have a number of
- 25 problems, not the least of which is that I got the conference

- 1 phone, and then I saw the sign on the telephone outlets that
- 2 say you have to contact ASD to get them turned on, so it may
- 3 not be feasible to use it in this room for awhile.
- Before we proceed with that, though, I foresee that
- 5 perhaps Intrepid may not want to share their confidential
- 6 exhibits with Mosaic. Would that be a correct observation?
- 7 MR. FELDEWERT: I was actually going to raise that
- 8 issue.
- 9 MR. BROOKS: So I think we're almost in a situation
- 10 where the only thing we can do is proceed with this hearing to
- 11 completion, even if there was not a great deal of inefficiency
- 12 in not doing so, which, of course, there is. But there may be
- 13 cross motions between Mosaic and Intrepid over that issue.
- Before we -- what I think we're going to have to
- 15 do --
- 16 MR. FELDEWERT: Mr. Examiner, I would also state for
- 17 the record, I don't think there's a basis for him to now
- 18 suddenly come in and --
- 19 MR. BROOKS: Yeah. I was going to ask for you to
- 20 state your position. What I was going to say before that was I
- 21 think the most efficient thing to do -- because I don't know
- 22 how long it would take to get ASD to do anything. I never know
- 23 that. So I think probably the most efficient thing to do would
- 24 be for the attorneys only to come to my office, and we can just
- 25 call Mr. High on my phone. But I want to hear from

- 1 Mr. Feldewert first.
- 2 MR. FELDEWERT: Mosaic was notified when the APD was
- 3 filed almost a year ago.
- 4 MR. BROOKS: That was for the original location.
- 5 MR. FELDEWERT: The original location. And they
- 6 expressed no objection. As you know, in the course of the
- 7 filing of this application, Fasken voluntarily moved the
- 8 location to deal with what they thought was Intrepid's concern
- 9 at the time.
- This case was advertised. This hearing was
- 11 advertised for a well in the northwest quarter of Section 16 in
- 12 Unit F in an unorthodox well location. This location is still
- in Unit F of Section 16 in the northwest corner at an
- 14 unorthodox well location. It was advertised in the newspaper,
- 15 Mr. Examiner, as a well in the northwest corner, Unit F and in
- 16 an unorthodox well location.
- Mosaic had every opportunity to appear at this
- 18 hearing and present whatever concerns they would have with a
- 19 well in Unit F in Section 16. We have not moved out of Unit F.
- 20 The well has been adjusted to accommodate Intrepid's concerns.
- 21 It would be as if the Division itself looked at the evidence
- 22 and determined that we should move the location to where we did
- 23 to get away from their mine. In that circumstance, Mosaic
- 24 would not have an opportunity to come in and somehow now claim
- 25 prejudice.

- I don't see any basis whatsoever for a continuance of
- 2 this hearing. They had their opportunity.
- MR. BROOKS: Okay. Well, I guess Mr. High is
- 4 entitled to be heard. So we will stand in recess and the
- 5 attorneys will come to my office, and we will call Mr. High.
- [Recess taken from 8:46 a.m. to 9:00 a.m., and
- 7 testimony continued as follows.]
- 8 MR. BROOKS: Back on the record in Case No. 14116.
- 9 Would someone please get the door there. Thank you, Ocean.
- 10 Intrepid may call their next witness.
- MR. MANGES: Intrepid is going to go ahead and call
- 12 James P. Lewis, and Jim Cress will be questioning Mr. Lewis.
- MR. BROOKS: Okay.
- MR. CRESS: Thank you, Mr. Examiner. At this point,
- 15 I'd like to raise again the issue of confidentiality. We
- 16 talked about this at the beginning of the hearing. The two
- 17 witnesses that we're going to hear from this morning, their
- 18 testimony we would like to have sealed, as we discussed,
- 19 because they're going to be discussing trade secrets --
- 20 MR. BROOKS: So you're requesting -- I'm sorry. I
- 21 know how frustrating it is for a court reporter to try to get
- 22 two voices at the same time.
- So you're requesting that the hearing be closed for
- the purpose of this witness's testimony?
- MR. CRESS: I am.

PAGES 10-200 SEALED.

SEE PAGES 264-65.

- 1 University, respectively.
- Q. Okay. And your professional experience most
- 3 recently is with Intrepid Potash. And can you describe some of
- 4 the things you've done with them since you've been employed
- 5 there in August of 2005?
- A. I would be glad to. I'm involved in matters of
- 7 finance including the preparation of financial models for
- 8 capital planning purposes. I'm also involved in our supply and
- 9 demand and pricing forecasting for the company. I've been
- 10 involved heavily in the S-1 preparation and also some cost
- 11 analysis.
- 12 Q. Okay. The S-1 was for Intrepid's recent initial
- 13 public offering --
- 14 A. That's correct.
- 15 Q. -- in April of 2008? You've also done financial
- 16 modeling for Intrepid?
- 17 A. That's right. A big part of my job is the
- 18 budgeting and financial planning role, which would include any
- 19 type of long-term forecasting for the company.
- 20 Q. And as part of your responsibilities, do you
- 21 assist management in analyzing major capital expansions?
- 22 A. I do.
- Q. And deciding where to invest their money and in
- 24 what areas of their various mining operations?
- 25 A. I do. I maintain models for each of our

- 1 facilities and development assets.
- 2 Q. You have economic models for each of the mines
- 3 that you use to determine priorities and help assist in
- 4 planning?
- 5 A. Yes.
- 6 Q. Okay. Prior to employment, you were with
- 7 Standard & Poor's?
- A. That's correct. That was a corporate value
- 9 consulting group. It is now Duff & Phelps. They specialize --
- 10 or we specialized in valuing many different types of assets,
- 11 company valuations, stock valuation, intangible assets, fixed
- 12 assets. A lot of different evaluation techniques were used
- 13 there.
- Q. So you were determining the value of assets and
- 15 also decisions whether or not to invest in particular
- 16 businesses?
- 17 A. Primarily examining the decisions of others to
- 18 invest. So looking at M & A transactions and allocating value
- 19 based on those. And also looking at projects that other
- 20 companies were engaged in and the returns on those projects.
- Q. Okay. And then your experience prior to that was
- 22 also in valuation and financial analysis?
- 23 A. Yes. I did some work -- my internship between my
- 24 first and second year in grad school working for the Illinois
- 25 Development Finance Authority helping them develop some of

- 1 their modeling around venture capital and primarily around
- 2 venture capital work.
- 3 Q. So your most recent experience is in potash
- 4 valuation and also more generally fertilizers; is that correct?
- 5 A. Yeah. We look extensively at the supply and
- 6 demand fundamentals for fertilizers. I focus most specifically
- 7 on potash and the outlook for potash and supply and demand.
- 8 MR. CRESS: Okay. At this time, I'd like to offer
- 9 Intrepid Exhibit 29 to be admitted.
- MR. FELDEWERT: No objection.
- MR. BROOKS: Exhibit 29 is admitted.
- 12 [Respondent's Exhibit 29 admitted into evidence.]
- MR. CRESS: And at this time, I'd like to offer
- 14 Mr. Taylor as an expert witness in business valuation and
- 15 financial analysis, specifically including potash economics.
- MR. FELDEWERT: No objection.
- MR. BROOKS: So qualified.
- 18 Q. (By Mr. Cress): Okay. Mr. Taylor, let me ask
- 19 you a question first. You've studied the history of the
- 20 Carlsbad area of potash mines, including the history of the
- 21 prior owners as part of your job?
- 22 A. Yes.
- 23 Q. Are you aware of why the National Potash Mine
- 24 closed in 1982?
- 25 A. The National Potash Mine closed as a result of

- 1 low potash prices and ineffective -- they were, at the time,
- 2 the least effective company in processing potash. At that
- 3 time, the Canadian government also had developed a lot of
- 4 mines. And this was right after those mines had been
- 5 developed, so there was a large new supply of potash in North
- 6 America. And basically the price pressure caused that mine to
- 7 close down.
- Q. Are you aware of whether or not that was a price
- 9 dumping case filed against the Canadian --
- 10 A. Yeah. There was a case brought by Senator -- I
- 11 believe -- Domenici, which was settled in 19 -- I believe it
- 12 was -- '88 or '89. Unfortunately, that mine did not survive
- 13 before that settlement was reached.
- 14 Q. Thank you. You mentioned that you were
- 15 responsible for supervising Intrepid's S-1 for the recent
- 16 public offering?
- 17 A. Yes.
- 18 Q. Could you help me reconcile any confusion there
- 19 might be about statements in the S-1 and Intrepid's
- 20 long-standing evaluation of the North Mine?
- A. I'd be happy to. For the purposes of stating
- 22 reserves in the S-1, under Industry Guide 7, you are
- 23 required to have what's called a feasibility study for
- 24 reserves, and that's basically a feasibility study, if it's not
- 25 already an operating facility.

- 1 So for the HB mine, as an example, we prepared a
- 2 feasibility study which allows you then to qualify for what is
- 3 called -- for SEC purposes -- mineralized deposits, which we
- 4 would call for this purpose, commercial ore. You're allowed to
- 5 qualify it as proven or probable reserves. What we were saying
- 6 in the S-1, what we pointed out in the S-1, is we were not
- 7 engaging, at that time, in an SEC-type study around proven and
- 8 probable reserves.
- 9 O. Okay. And did you model the North Mine assets
- 10 for Intrepid prior to April of 2008?
- 11 A. Yeah, I modeled the North Mine along with all of
- 12 our other major assets right from the beginning of my time at
- 13 Intrepid. So we have had a working model of the North Mine
- 14 since -- I probably completed that about two years ago now.
- 15 Q. Okay. Could you turn to Fasken Exhibit -- the
- 16 S-1, and I'm afraid I lost the number here.
- 17 A. I think it's 26.
- 18 Q. Thank you.
- 19 A. Page 87.
- 20 Q. I'm looking at what's Page 87 of the S-1. It's
- 21 Page 1029 of the document as we produced it for Fasken. On
- 22 Page 87 a statement is made that, "Intrepid may choose to
- 23 re-open the North Mine in the future, although no feasibility
- 24 study for the project is currently contemplated."
- Is there a difference between the feasibility study

- 1 reference and the S-1 and the type of study or financial
- 2 analysis that Intrepid would engage in for its own internal
- 3 purposes?
- 4 A. Absolutely. The standard for that feasibility
- 5 study is simply to show that the mine would be economic. You
- 6 don't have to do the type of detailed engineering that you
- 7 might do in opening a mine. And then from there, you establish
- 8 a separate set of mining reserves that roll out of that
- 9 feasibility study. It's really an exercise around reserves
- 10 for -- and I might also note that the reserves around the North
- 11 Mine, many of those reserves were classified as reserves as
- 12 part of the West Mine reserves.
- Q. Mr. Lewis testified about that this morning, I
- 14 believe, that those red panels shown on Exhibit Intrepid 39
- 15 were developed and are currently part of the West Mine
- 16 reserves.
- 17 A. I'd also note that any item that is not
- 18 considered reserves for SEC purposes is called mineralized
- 19 deposits, which I think I mentioned before. In this case, that
- 20 would be the commercial ore. And there is a lot of commercial
- 21 ore out there that is not classified as reserves from an SEC
- 22 standpoint.
- Q. Is a feasibility study necessary to mine
- 24 commercial potash deposits if you don't want to declare them as
- 25 SEC-compliant reserves?

- 1 A. Absolutely not.
- Q. So the feasibility study in this case that's
- 3 under contemplation or which has commenced recently is to
- 4 determine the feasibility of the re-opening the north process
- 5 facility and shafts, but it is not a feasibility study that is
- 6 aimed primarily at the commercial potash deposits. It's more
- 7 aimed at the shafts and what type of processing facility and so
- 8 forth?
- 9 A. I think you fairly characterized it. The
- 10 feasibility study or the pre-feasibility study that we're
- 11 engaged in now is to see what we need to do from an engineering
- 12 standpoint, the next steps to opening the mine.
- 13 Q. Okay.
- A. Which is entirely different from that SEC
- 15 feasibility study.
- 16 Q. Can you look at a copy of Intrepid's Exhibit 41.
- 17 I don't know if we've handed those out.
- 18 A. I'm not sure I have that.
- 19 Q. Let me give you this copy. I just need 41.
- 20 Okay.
- There was some testimony by Mr. Harvey, I believe,
- 22 about a Fasken exhibit that was a draft. Can you tell me
- 23 whether you're aware whether the Tetra Tech pre-feasibility
- 24 contract was signed?
- A. Yes. I'm aware that it was signed.

- Q. Okay. And if you can review this document. Can
- 2 you tell me whether this is a copy of the signed contract?
- A. This is a copy of that contract and signed by Pat
- 4 Avery, our president and chief operating officer.
- 5 Q. Is there a date indicating when it was signed?
- 6 A. The fax is stamped -- it was May 29th of this
- 7 year.
- 8 MR. CRESS: Okay. I'd like to offer Intrepid
- 9 Exhibit 41 into evidence.
- MR. FELDEWERT: No objection.
- MR. BROOKS: Is this is a sealed exhibit?
- MR. CRESS: It should be sealed, yes. Thank you.
- MR. BROOKS: Okay. Exhibit 41 is admitted under
- 14 seal.
- 15 [Respondent's Exhibit 41 admitted into evidence under
- 16 seal.]
- 17 Q. (By Mr. Cress): I'd like to turn your attention
- 18 to Intrepid Exhibit -- it's Intrepid Exhibit 31.
- 19 A. That's a Merrill Lynch report on --
- Q. Can you describe for me what this is?
- 21 A. Merrill Lynch was one of the banks that served as
- 22 an underwriter for Intrepid. This is their first research
- 23 report about our company after the public offering as launched
- 24 by Steve Byrne, the analyst that covers us.
- Q. And I believe you also serve in an investor

- 1 relations capacity now with Intrepid?
- 2 A. I have been filling in that role until we get
- 3 somebody else full-time.
- Q. Then you've been reviewing these reports as they
- 5 come out about the company?
- A. Yes. They are of great interest to us.
- Q. Is there a statement in this exhibit about the
- 8 North Mine?
- 9 A. Yes, there is, but I am not -- it might take me a
- 10 second to find it.
- 11 Q. That's fine. I couldn't find it either. That's
- 12 why I asked you to try the find it. Page 6. Look at the top
- 13 of Page 6, if you could.
- 14 A. Okay.
- Q. And could you read for me that paragraph on the
- 16 top of Page 6?
- 17 A. Sure. "Long-term potash fundamental remain
- 18 strong. Potash has the best long-term" -- the top paragraph?
- 19 Sorry. I started the wrong paragraph there.
- 20 "Longer term, Intrepid's unit costs could decline as
- 21 its incremental capacity expansions have lower unit costs. The
- 22 company's HB mine will be a solution mine with solar
- 23 evaporation ponds similar to the low-cost Moab operation, but
- 24 with even lower unit costs, as the potash crystals will be
- 25 processed at the nearby West Carlsbad facility, which has

- 1 excess milling capacity, thus lowering unit fixed costs.
- 2 Intrepid's North Mine adjacent to the East Carlsbad mine is
- 3 shut down with fully operational shafts. We believe this mine
- 4 could be restarted in the next few years, representing upside
- 5 to our production estimates."
- Q. Okay. So this is an analyst's view looking and
- 7 evaluation the company's assets. And it is dated when?
- 8 A. I believe that was a couple of weeks ago.
- 9 Q. I think it's on the first page.
- 10 A. The 20th of June, 2008.
- 11 Q. June 20th. So just 10 days ago.
- 12 MR. CRESS: At this time. I'd like to offer into
- 13 evidence Intrepid Exhibit 31 as a confidential exhibit.
- 14 MR. BROOKS: What is confidential in a research
- 15 report --
- 16 MR. CRESS: These research reports are only available
- 17 for people who pay for them. So, although the company gets a
- 18 copy, I believe they're not free to print it and give it to
- 19 people. Because Merrill Lynch would take exception to that.
- MR. BROOKS: So you're saying that is Merrill Lynch's
- 21 confidentiality rather than Intrepid's?
- MR. CRESS: I believe that's correct.
- 23 MR. BROOKS: Okay. Well, I will continue the policy
- 24 I have done so far and will admit 31 under seal.

25

- 1 [Respondent's Exhibit 31 admitted into evidence under
- 2 seal.]
- 3 MR. CRESS: Thank you.
- 4 Q. (By Mr. Cress): So have other analysts and
- 5 investors in Intrepid, since it's been public for the last
- 6 couple of months, expressed interest in the North Mine as an
- 7 asset of Intrepid's?
- A. Absolutely. As part of going public, we sat down
- 9 with all the analysis that would be covering us and gave them a
- 10 review of our assets. They all expressed an interest in the
- 11 North Mine and wanted to know more about our plans. Then on
- 12 the road show -- I participated in all the road show meetings
- 13 that we had -- and the majority of the investors asked us if we
- 14 could accelerate the plans for when we are planning to re-open
- 15 the North Mine.
- 16 So I would say there's a lot of interest from
- 17 investors -- appropriately so, given the price of potash --
- 18 that we bring on this development asset as soon as possible.
- 19 Q. And this focus by investors has been expressed to
- 20 Intrepid directly over the last few months since April?
- 21 A. Yes, it has. But it became very obvious on the
- 22 road show the amount of interest there was in the North Mine.
- Q. So just in the last few months, your new public
- 24 shareholders and analysts have told Intrepid that they find the
- 25 North Mine to be an attractive opportunity that Intrepid should

- 1 be looking at?
- A. That's right. We, as a management team, have
- 3 always known it's a good asset. We have known, as the price of
- 4 potash has gone up, the focus has turned more and more to the
- 5 North. And now we've got the test form process out of the way,
- 6 which absorbs an inordinate amount of management time, and
- 7 we're able to focus more time on getting this developed.
- 8 Q. So Intrepid's management has focused its
- 9 attention on North just in the last couple of months. And the
- 10 reason for that is it has heard from its new public
- 11 shareholders. Prior to this -- I guess I should back up.
- 12 Prior to this, Intrepid was owned just by a --
- MR. FELDEWERT: Mr. Examiner, may I object? I know
- 14 you don't normally -- I know this is an administrative
- 15 proceeding, but we seem to have a lot of leading going on with
- 16 this witness.
- MR. BROOKS: That's certainly true. Perhaps you
- 18 should rephrase your question.
- 19 MR. CRESS: I will. I apologize. Let me rephrase
- 20 the question.
- Q. (By Mr. Cress): Prior to the IPO, was Intrepid
- 22 owned privately by just a few investors?
- 23 A. Yeah. Intrepid was owned primarily by Hugh
- 24 Harvey and Bob Jornayvaz and their other partner, Platte River
- 25 Ventures.

- 1 Q. And now Intrepid has public shareholders since
- 2 the IPO, just since April?
- A. That's correct.
- 4 MR. BROOKS: And in this case, IPO is Initial Public
- 5 Offering.
- 6 MR. CRESS: Yes.
- 7 MR. BROOKS: It's not Intellectual Property Officer,
- 8 or five or six other possible meanings.
- 9 Q. (By Mr. Cress): Okay. I would like to ask you
- 10 to turn to Exhibit 3.
- MR. BROOKS: Whose Exhibit 3?
- MR. CRESS: I'm sorry. Intrepid's Exhibit 3.
- Q. (By Mr. Cress): Is Exhibit 3 an exhibit that you
- 14 prepared?
- 15 A. It is.
- 16 Q. And it's an exhibit that has a lot of different
- 17 kinds of data shown on it. Is this the type of data that you
- 18 rely on in your financial analysis for Intrepid of the potash
- 19 market?
- 20 A. Yes. I would definitely pay a lot of a attention
- 21 to price.
- 22 Q. Could you look at the first page for me and
- 23 explain what is depicted here?
- A. Yeah, I'd be happy to. This is a long-term view
- of the price of potash as it has developed since 1985. And

- 1 what you will notice is that it's been relatively flat and that
- there's a period starting in 2006 -- and I apologize for the
- 3 scale being so wide. If it were stretched a little bit more,
- 4 you would see a more gradual increase in the price going up in
- 5 the last few years to the levels you see. This is a US-Midwest
- 6 price that we're showing here from Green Markets, which is a
- 7 well-respected industry publication that samples prices in the
- 8 Midwest and other places as well.
- 9 Now, I'd love to explain this trend. As you look at
- 10 this trend, one of the things that people don't realize about
- 11 potash is there was a large over-supply of potash,
- 12 historically. This came from -- there are two primary reasons,
- 13 really, where there are a lot of large reserves -- Canada and
- 14 Russia. And those governments, the Canadian and Russian
- 15 governments, brought on a lot of mines, first under the Soviets
- 16 and then the Canadians developed a lot of mines leading to an
- 17 over-supply of potash, really. That over-supply had to be
- 18 worked off in the market.
- 19 And so there are several events that have happened
- 20 that have worked off that over-supply in the market. You can
- 21 see several mine floods here in 1986, 1997 and in 2006. With
- 22 each of those floods, all in Canada or Russia, where they have
- 23 different geology than we have here in Carlsbad, a significant
- 24 amount of potash was removed from the market, and you can see a
- 25 small or large price response.

- 1 Another significant event in the price of potash is
- 2 the collapse of the former Soviet Union in 1991. They used to
- 3 consume 12 million tons of potash a year. And they went from
- 4 12 million tons to less that a million tons virtually
- 5 overnight. So there was a large over-supply and largely the
- 6 Canadians would match their production to supply allowing the
- 7 price to stay stable for all these years.
- 8 You know, potash -- just to go back a little higher
- 9 level -- is primarily used as a fertilizer.
- 10 Ninety-five percent is consumed in agriculture. It is one of
- 11 three essential nutrients, nitrogen, phosphorous and potassium,
- 12 without which no life really exists. You can't grow plant
- 13 matter. So proper ratios of MP and K allow you to grow a good
- 14 crop. What we saw, or what we see, in the current price
- 15 response is that price supply and demand for potash come into
- 16 balance, the demand for potash has actually accelerated faster
- 17 than suppliers can bring on supply.
- And through this entire period, there was very little
- 19 focus from suppliers in bringing on additional mines. As you
- 20 can imagine, the art of bringing on new green fields and other
- 21 projects has somewhat been lost to -- except for operating
- 22 companies. And so you see this response where supply and
- 23 demand come into balance. And I'll get into that in more
- 24 detail later. But that has led to this -- where we currently
- 25 are on pricing. Price has responded to get supply and

- 1 demand -- to try and get supply and demand into balance.
- Q. And what is the current price, shown on this
- 3 exhibit, of potash?
- 4 A. The current price that's relevant in this case is
- 5 the Carlsbad price of \$583, which is essentially what we would
- 6 ship from Carlsbad to, say, the Midwest. So there's some
- 7 shipping costs, there's some mark-ups for dealers, et cetera,
- 8 along the way. But \$583 is our list price in June.
- 9 Q. This is what Intrepid uses to sell its commercial
- 10 potash, this \$583. And that's as of June 1?
- 11 A. That's as of June 1. That's when that was made
- 12 effective.
- Q. I believe Mr. Lewis testified that you gave him a
- 14 price assumption to use in calculating his Section 16 reserve
- 15 analysis that is reflected in Intrepid Exhibit 11.
- 16 A. That's right. We used \$532 for that analysis.
- 17 At the time we began this analysis, that was the list price in
- 18 May.
- 19 Q. So that was the price effective May 1?
- A. That's correct.
- 21 Q. And the price as effective June 1 is \$583?
- 22 A. That's correct.
- 23 O. That's an increase of \$50 a ton?
- 24 A. That's correct. And I would note that over the
- 25 last seven to eight months, those are typical increases,

- 1 monthly increases.
- What's important also to note is what the outlook for
- 3 the price is now. Because some people look at this price and
- 4 ask, well, it has gone up so precipitously, or appears to be
- 5 precipitously, but if you really understand the supply and
- 6 demand fundamentals, you understand that it is a sustainable
- 7 price. And we'll get into that in more detail.
- And not only is it sustainable, but people like Steve
- 9 Byrne, whose research we have, is predicting that the price,
- 10 the average price, that Intrepid will sell for next year is
- 11 above \$700 a ton.
- 12 Q. Was Mr. Byrne the analyst in Intrepid Exhibit 31?
- 13 A. Yes, for Merrill Lynch. I believe he's
- 14 predicting \$740 a ton in 2009 and \$760 a ton in 2010. Other
- 15 long-term forecasts come from industry groups such as FERTECON
- 16 that look at all three nutrients, but they have a publication
- 17 specifically dedicated to potash. They're predicting a price
- 18 above -- for North America -- above \$750 a short ton through
- 19 2020.
- 20 So there's been a shift, a fundamental shift. I
- 21 think the easiest way to understand it for people who aren't
- 22 familiar with this chart is, if the supply and demand
- 23 fundamentals of potash had been in balance this entire time,
- 24 you would have seen a more orderly climb up this price charge.
- 25 But now that we're back into balance, I believe potash is

- 1 selling for what it's worth as a crop nutrient.
- 2 Q. Can you turn to the next page of your exhibit and
- 3 explain what this shows. It's titled "Potash Consumption
- 4 Growth Exceeds Historic and Projected Oil Consumption Growth"?
- 5 A. Yes. The purpose of this exhibit is to
- 6 demonstrate the demand fundamentals for potash are very strong.
- 7 As a comparison, we're using oil here because oil is often seen
- 8 as this very base commodity with strong demand. But potash is
- 9 actually experiencing a higher growth rate historically and
- 10 forecasted. This forecast comes from FERTECON that we're using
- 11 and from the EIA, for oil and gas.
- 12 Q. Is FERTECON a source that you rely on for these
- 13 kind of projections?
- 14 A. They are. They are my favorite -- well, I
- 15 shouldn't say favorite -- but in my estimation, the best at
- 16 forecasting price in the industry.
- 17 Q. And the oil forecast reflected here, that came
- 18 from where?
- 19 A. That's the base case from the EIA, Energy
- 20 Information Association of the US Department of Energy.
- 21 Q. Energy Information Administration of the US
- 22 government, the Department of Energy, okay.
- 23 If you could turn to the third page of this exhibit.
- 24 Could you explain what this is showing?
- 25 A. Yes. I referenced this earlier that the demand

- 1 for potash has grown steadily. And you can see here -- the
- 2 green line represents the world without the former Soviet
- 3 Union.
- Q. This is the collapse you described of the Soviet
- 5 Union and the effect it had on potash.
- 6 A. That's right, yeah, the blue line. And you can
- 7 imagine what that did to the supply and demand fundamentals to
- 8 have that collapse. What is remarkable in potash is that there
- 9 was very little downward volatility through this entire
- 10 collapse. There's very little downward volatility in the price
- 11 of potash, generally. If you were to compare that to, say, oil
- 12 prices, there's much more downward volatility in price.
- 13 Q. So the price stayed relatively stable, but the
- 14 consumption of potash went down considerably?
- 15 A. Yeah. That's the approximately 11-million ton
- 16 reduction in the consumption of potash from the former Soviet
- 17 Union, which has now started to recover. There's been a lot of
- 18 great work in the background that's allowed this market to
- 19 develop the way it has. There's a group called the
- 20 International Plant and Nutrition Institute which gives us a
- 21 forward compound annual growth rate for China, India and
- 22 Brazil. They've gone in, and they've been trying to educate
- 23 their farm economies about how to increase their yield of
- 24 crops.
- 25 China has a stated goal of self-sufficiency in their

- 1 food. They consume approximately 12 million tons of potash a
- 2 day. They need to consume 27 million tons to get to
- 3 self-sufficiency. India has typically under-applied potash,
- 4 and if you do not apply nutrients in the proper ratios, you do
- 5 not get the yields that you need. India recognizes a strong
- 6 need to put more potash on their soils. They are depleted. So
- 7 you see a strong growth rate expected from India.
- 8 And Brazil, their soils in Brazil actually leach
- 9 potash very quickly, so you have to constantly be reapplying
- 10 it. And it's also one of the largest growth areas in the world
- 11 for agricultural land. They have a region called the Cerrado
- 12 that is adding agricultural land. It's not the Amazon, don't
- worry, but it is a growth area which is why potash consumption
- 14 in Brazil is growing. They can grow two or three crops a year
- 15 there. This is all in response to the critical need in the
- 16 world for food today.
- Q. And is the green line, if I understand that
- 18 correctly, is that the consumption if you leave the Soviet
- 19 Union out of it?
- A. That's right.
- Q. So the chart is showing a progression that's a
- 22 little more orderly if you leave the Soviet Union out of it
- 23 because of that collapse in '92?
- A. That's right.
- 25 Q. What was the source of the data on this page,

- 1 Page 3?
- 2 A. The International Fertilizer Association tracks
- 3 potash demand as a fertilizer. So I would note that this is
- 4 just fertilizer demand. There's also demand for industrial
- 5 uses, which would take the total demand higher.
- 6 Q. And the National Fertilizer Association is an
- 7 authority you consider reliable for these kinds of studies?
- 8 A. It's an industry group of CEOs and others who
- 9 join to produce very good data. They have some very good
- 10 agronomists and economists that allow us to track areas of the
- 11 world that would be hard to without their work.
- 12 Q. Okay. Could you turn, then, to Page 4 of
- 13 Exhibit 3 and explain what's on this page and the significance
- 14 of it?
- 15 A. There's a lot of business here, so I'll walk
- 16 through each chart. But this really is the key to why potash
- 17 demand is so high.
- As we look at the top left chart, "World Population
- 19 versus Fertilizer and Meat Consumption" -- this data comes from
- 20 the FAO, which is an arm of the UN -- as you notice, "World
- 21 Population, World Fertilizer Usage NPK" -- K is potash -- and
- 22 "World Meat Consumption" are all growing in lockstep. And
- 23 World Meat Consumption is actually the one line that is of
- 24 critical importance today as economies in China and India are
- 25 improving, their diets are also improving.

- And, you know, part of that trend is consuming more
- 2 meat which consumes more gain. For example, a pound of chicken
- 3 takes three pounds of grain to produce. Beef is a higher
- 4 ratio. I believe it's 8 to 1. And so that's one important
- 5 trend that's leading to higher grain consumption.
- The trend on the right, "Hectares of Arable Land per
- 7 Person," is an important trend in fertilizer consumption.
- 8 Populations are constantly growing, putting pressure on arable
- 9 land and also as populations grow, land is converted to other
- 10 uses. And so you see, in order -- there are only two ways to
- 11 improve yields to feed the people in the world: Proper
- 12 fertilization and through seed genetics and technology. Those
- 13 are really the only two ways that we advance.
- 14 And the third chart here, "World Grain Production and
- 15 Stock to Use Ratios," really explains where we are today.
- 16 Historically, we've been able to produce an excess of grains.
- 17 But we reached a point approximately nine to ten years ago when
- 18 the consumption of grains started to exceed production. And
- 19 this is before ethanol ever got going. So eight of the last
- 20 nine years, more grains have been consumed in the world than
- 21 have been produced despite increasing yields around the world.
- This is a critical trend, and this is why crop
- 23 prices -- if you go to the right -- are starting to move up
- 24 rapidly. The markets are trying to send a signal to growers
- 25 around the world that we need more grains. We need to

- 1 replenish these stocks before -- we may have already passed the
- 2 critical point, to be honest.
- But the prices, the outlook for crop prices, is
- 4 actually important in the outlook for potash prices. And as
- 5 you look at the futures for crop prices, they're forecasted to
- 6 be quite strong for some time. Because even if we have record
- 7 crops for several years, we'll barely start to even work on
- 8 restoring yields. And as you know, Mother Nature is the chief
- 9 determinate in crop yields. So that, technology, and
- 10 fertilizers, are the three things that go into a yield.
- 11 Q. Okay. And the sources for this data that you
- 12 list on this Page 4 of Exhibit 3 --
- A. Yeah. I'm happy to go through. So I listed the
- 14 FAO on the top let. The FAO is also on the top right. The
- 15 bottom left is we sourced -- some of this is from the
- 16 International Plant and Nutrition Institute, which provides --
- 17 oh, I'm sorry. No. This is also from the FAO. This is Grain
- 18 Production and Stock to Use Ratio. And then the crop prices
- 19 come from the Chicago Board of Trade.
- 20 O. Okay. And I also see listed here PPI. What is
- 21 that?
- 22 A. PPI is the old name for the International Plant
- 23 and Nutrition Institute. That is a leading group of
- 24 agronomists around the world that have gone to China, Russia,
- 25 India -- now they are working in Africa as well -- to try and

- 1 educate people on the proper balance of nutrients. Their work
- 2 has largely alerted the world that there's a deficiency of
- 3 potash application.
- 4 Q. And then IFA we've already talked about as -- and
- 5 these are sources that you rely on for information for these
- 6 kinds of production?
- 7 A. Absolutely.
- Q. Can you turn again, then, to the next page and
- 9 explain what the significance is of this chart?
- 10 A. Now we start to look at supply. We looked at the
- 11 demand side. And demand is forecasted to be quite strong for
- 12 some time due to the facts that we've listed. This is the
- 13 supply side.
- 14 The industry has, in response to this strong
- 15 demand -- is effectively producing at capacity. And the reason
- 16 there's a difference between effective capacity and nameplate
- 17 capacity -- in the Potash industry, nameplate capacity is
- 18 defined when a plant is first commissioned and does not take
- 19 into account depletion, potentially flooding that may have
- 20 occurred in some mines, and other factors which actually limit
- 21 what a mine can actually produce. At Intrepid, one of the
- 22 studies that I was asked to do when I first came, was to look
- 23 at every mine in the world and determine what they could
- 24 actually produce, which is what we call the effective capacity.
- Q. These were all potash mines?

- 1 A. All the potash mines in the world -- and all the
- 2 potash projects in the world as well -- which I track.
- Q. And when you say "potash project," is that a mine
- 4 that hasn't been built yet, essentially?
- 5 A. Yeah. Potash projects could be either an
- 6 expansion at an existing facility or a green field, which would
- 7 be a brand new mine somewhere in the world, or a brown field,
- 8 which is similar to what we're doing at North, re-opening a
- 9 mine that had existed before which doesn't require as much work
- 10 as a green field mine.
- But this -- 93 percent effective capacity has gotten
- 12 a lot of attention since our IPO and in other contexts.
- 13 Analysts have been starting to point out the supply deficiency
- 14 much more frequently in their research. RBC recently came out
- 15 with a piece that specifically focused on this. The
- 16 International Fertilizer Association just came out with some
- 17 specific research on this. Everyone -- all point to the supply
- 18 deficiency -- which probably we should go to the next slide to
- 19 cover some of that.
- Q. Let's do that, then. This data was your own
- 21 study which you testified?
- 22 A. That's right. And the green data, I should tell
- 23 you what that is. That's a representation of North American
- 24 inventories basically divided by world consumption to give an
- 25 idea of how much potash inventory is out there. And you will

- 1 notice that there is a decline in potash inventories which is
- 2 an indication that demand is greater than supply and
- 3 inventories are being drawn down to historical lows.
- 4 Q. Okay. If we could turn, then, to Page 6 of
- 5 Exhibit 3. Can you explain the significance of this graph?
- A. This is really the key to where potash prices are
- 7 going to be in the future. If you look at demand forecasts, we
- 8 used FERTECON's 3.5 percent demand growth forecast. But others
- 9 have prognosticated a higher growth rate. And if you look at
- 10 the growth rates for China, India and Brazil, it's quite
- 11 possible a higher growth rate would occur in the market if the
- 12 potash were available.
- But in 2007, for example, the demand for potash was
- 14 greater than the inventory drawdown. That situation is
- 15 expected to persist at least into 2010, and not getting any
- 16 kind of relief until 2012. And that is assuming that all of
- 17 the announced projects -- the blue area is announced
- 18 projects -- that all of those projects come online as scheduled
- 19 or as announced without any hiccups, which is a tall order,
- 20 actually.
- 21 Q. What precipitated that drawdown in inventories.
- 22 Was there a single event that contributed to that?
- A. Well, one event which has added to the tightness
- 24 in the market is this Russian mine flood which occurred in
- 25 2006, and the reason we show that separately is so you can see

- 1 the impact of this flood on existing supply. It occurred at a
- 2 time when the market needed potash. So that reduction of 1.3
- 3 million metric tons of potash came at that time with the market
- 4 was already tight. And it takes five to seven years, really,
- 5 to bring on a new mine to replace that mine.
- Q. And this chart on Page 6 was compiled as part of
- 7 your study of the different projects around the world?
- A. That's right. I first started on this study when
- 9 I was first hired, and it was actually my task was to look at
- 10 the supply and demand fundamentals. And I've continually
- 11 updated this study through today.
- 12 Q. Okay. If you could turn to the next page of
- 13 Exhibit 3, Page 7. Can you explain -- are these the projects
- 14 that you were talking about that you studied, or some of them?
- 15 A. These are some of the higher profile, more likely
- 16 green field, projects out there as compared to the North Mine.
- 17 One of the reasons that investors asked us so much about the
- 18 North Mine while we were on the road show is it has certain
- 19 advantages that these green field mines do not have.
- For example, the North Mine has existing shafts, has
- 21 an abundant knowledge of the ore bodies, has existing water
- 22 supply, electricity, tailings disposal, rail, storage
- 23 facilities. I mean, it really is so much farther along than a
- 24 green field would be. And if I were to take an example --
- 25 let's look at the Magminerals Project, which is approximately

- 1 comparable in size. That's a 600,000-ton mine.
- Q. 600,000 tons. These are all the tons per year
- 3 these would produce?
- 4 A. Yes. That's right. These are short tons of
- 5 production a year.
- 6 So as you look at that, the first thing you will
- 7 notice is that the estimated cost to bring on that green field
- 8 is roughly twice that of the North. So from an investment
- 9 standpoint, that's a very attractive first measure. The second
- 10 thing is the location here in the Congo, where there is
- 11 political risk, of course.
- 12 And then there's no infrastructure to support his
- 13 mine right now. They need a port facility. They need
- 14 electricity, which they're contemplating getting from a
- 15 hydroelectric project two countries away. They will actually
- 16 be producing from a carnallite ore body. So there was some
- 17 discussion about whether carnallite can be produced
- 18 economically. They are planning to produce from a
- 19 carnallite-only ore body, which, you know, is a higher energy
- 20 process than what we will be doing at North, which is a
- 21 flotation process.
- 22 You know, as you go through this list, that
- 23 infrastructure piece should not be underestimated. There's a
- 24 project in Argentina that Rio Tinto has been looking at for
- 25 many years. It's extremely remote. It requires upgrades to a

- 1 long rail line. It requires the paving of a couple of hundred
- 2 kilometers of road. They do not have a gas supply, and it
- 3 requires a continuous large gas supply, and there's no
- 4 population there to staff the mine, and no experience either.
- 5 So as you go through this list, all these green
- 6 fields have to tackle all these problems that the North Mine
- 7 doesn't have.
- Q. Okay. And you've got a capital cost estimate
- 9 here. Those are just rough estimates of the potential cost,
- 10 but the -- and the .3B in the case of the Intrepid North Mine
- 11 is plus or minus \$300 million; is that correct?
- 12 A. That's correct. As you can imagine, with the
- 13 capital costs on these projects, you would want to have
- 14 well-developed engineering. The only project -- there are only
- 15 a couple of projects -- three projects on here that really have
- 16 well-developed engineering, you know, outside of the North
- 17 Mine. That would be the Potash Corp in Saskatchewan expansion,
- 18 green field. Magminerals has put forth some economics. I
- 19 can't speak to the reliability of any of these numbers, but
- 20 they've put numbers out.
- 21 Q. These were put out by the owners of these
- 22 projects?
- A. By the owners of the projects. And then the Rio
- 24 Tinto project has also put a forecast down. Other estimates
- 25 are based on Potash Corp's estimate for the cost of a green

- 1 field in Saskatchewan, Canada. And they are in the ideal
- 2 position to make those estimates, so we've relied on their
- 3 estimates for that.
- 4 O. And these are -- Intrepid costs are not firm. I
- 5 mean, this is what Intrepid is studying in the feasibility
- 6 study that we heard about?
- 7 A. That's right. And we would treat that as
- 8 confidential. Because one of the things with investors -- one
- 9 of the reasons that you wait to go to investors is you want to
- 10 have that more fully developed so that you don't have to
- 11 disappoint investors or give a wrong number. But that is our
- 12 best estimate at this time.
- Q. Prior to doing continued feasibility study work?
- A. That's right. One of the major points of the
- 15 feasibility work that we're doing now is to develop those cost
- 16 estimates.
- 17 Q. That's the work that you've commenced as of the
- 18 end of May?
- 19 A. That's right. I can't speak to that estimate as
- 20 reasonable, though, based on what we need to add, which would
- 21 be just the processing facilities at the North Mine and some
- 22 underground infrastructure that we need to add back.
- Q. So some of the other projects, as you testified,
- 24 are one needed a port, that sort of thing? Intrepid's North
- 25 Mine is located in Carlsbad, New Mexico. You have power. You

- 1 have other infrastructure already in place and servicing your
- 2 East and West Mines, and it's right next door, essentially.
- 3 That's part of what contributes to the lower cost?
- A. Absolutely.
- 5 Q. I think that was the last thing I had on that.
- 6 If you could turn to Page 8, I would like to ask you about
- 7 this. But I also at this moment would like to have you look at
- 8 this side-by-side with the separate exhibit, and that is
- 9 Intrepid 3-A?
- 10 MR. FELDEWERT: Mr. Examiner, is there a chance we
- 11 can take a short break?
- 12 MR. BROOKS: I was thinking the same thing. We're
- 13 not close to finishing this witness?
- MR. CRESS: I'm not sure how much longer, but this is
- 15 actually a very good time to break.
- 16 MR. BROOKS: Okay. Let's take a 10-minute recess.
- 17 [Recess taken from 4:43 p.m. to 4:55 p.m., and
- 18 testimony continued as follows:]
- 19 MR. BROOKS: Back on the record.
- MR. CRESS: Thank you, Mr. Examiner.
- 21 Q. (By Mr. Cress): Mr. Taylor, on Page 8 of
- 22 Exhibit 3, you show a comparison between the potash affected by
- 23 the Laguna No. 2 Well and the probable revenue from the well.
- 24 Can you explain where you derived these numbers?
- A. I'd be happy to. I think the \$438 million should

- 1 be familiar at this point. That comes from Exhibit 11 that Jim
- 2 Lewis discussed at length. That is the revenue that is
- 3 expected just from the area -- the new area affected by Laguna
- 4 No. 2.
- 5 MR. FELDEWERT: Can I ask what exhibit we're on?
- 6 MR. CRESS: We're looking at Exhibit 3, Page 8.
- 7 MR. FELDEWERT: Okay.
- 8 THE WITNESS: So if we can look at Exhibit 11, it is
- 9 the new potash waste that Laguna 2 would result in if it were
- 10 to be drilled.
- 11 Q. (By Mr. Cress): I'm sorry. Go ahead.
- 12 A. And again, that's using the \$532 potash, which
- 13 was our May list price.
- Q. And the price now is?
- A. It's \$582. So if you were to use that, it would
- 16 go up another 9 percent, approximately another \$40 million.
- Q. And where is the value of the Laguna No. 2
- 18 derived from?
- 19 A. In this analysis, we did not yet have Fasken
- 20 Exhibit 24, so I prepared this prior to receiving that exhibit.
- 21 So we used the best information we had available at the time,
- 22 which was a memo prepared by Fasken Oil and Ranch dated
- 23 4/12/2007 regarding the expected production out of Laguna
- 24 No. 1. So the way this analysis was conducted is we looked at
- 25 Laguna No. 1 and created a twin for this analysis to say this

- 1 is the total revenue that would be expected.
- 2 So on that memo, Fasken assigns the total expected
- 3 oil and gas to be 92,000 barrels of oil and 1.5 billion cubic
- 4 feet of natural gas. Then we simply applied the current price
- of oil and gas, which at the time, was \$136 per barrel for oil
- 6 and \$13 per mmbtu for gas to arrive at \$32 million of probable
- 7 revenue. So I believe we are being generous because we did not
- 8 assign any probability at this point to those revenues.
- 9 Q. This was an un-discounted value. Okay. Can you
- 10 turn to Intrepid Exhibit 3-A, if you would? This was also
- 11 prepared by you?
- 12 A. Yes.
- Q. And in this case, I think you said you used the
- 14 estimate of the value of the Laguna No. 2 reflected in Fasken's
- 15 Exhibit 24?
- 16 A. That's correct. I received this Friday morning,
- 17 this Fasken 24 -- I believe it was received Thursday night, but
- 18 I first saw it Friday morning -- and recognized that the
- 19 probability tree from Fasken 24 is the exact information we
- 20 needed to do this analysis according to their own economics.
- 21 So I redid the numbers using their economic model. And they
- 22 are expecting -- the expected value or expected revenue from
- 23 the Laguna No. 2, at \$10.5 million, which is -- and the potash
- 24 revenue is 41.7 times the revenue expected from the well.
- 25 Q. Okay. And on Exhibit 3, Intrepid Exhibit 3, the

- 1 multiple was 13.7 times?
- 2 A. That's correct.
- 3 Q. So once you had the actual value that Fasken
- 4 attributed to its own well which you didn't receive at the time
- 5 you were preparing Intrepid Exhibit 3, you just reran the
- 6 numbers?
- 7 A. That's all I did. It was fairly straightforward
- 8 from there.
- 9 Q. There are a couple of other differences I would
- 10 just point out for fairness. The potash price was the May list
- 11 price. That's the same and, obviously, has changed, as you
- 12 said, by 9 percent or so and just in the last month. The oil
- 13 price is slightly lower. It's \$131 a barrel. It was \$136 when
- 14 you prepared it on Thursday. And you used the same gas price.
- 15 So it would be -- the \$10,500,000 would be slightly greater
- 16 value. But still, the order of magnitude of the multiples here
- would be more or less the same even taking the difference into
- 18 account.
- 19 A. That's correct. I mean, my conclusion from this
- 20 is that the potash resource in that half-mile buffer in just
- 21 the new half-mile buffer, excluding Laguna 1, has a much higher
- 22 market value than the expected oil and gas revenue. I use the
- 23 terms "expected" as a financial term here because they have
- 24 assigned the probabilities which allow you to get to an
- 25 expected value.

- Q. Okay. If we could, then, turn to the next page,
- 2 Page 9 of Exhibit 3. And if you could -- if you can kind of
- 3 walk us through the same comparison between Page 9 as depicted
- 4 in Intrepid Exhibit 3 and Page 9 as depicted a Intrepid
- 5 Exhibit 3-A.
- 6 A. Okay. I will walk through Exhibit 3, Page 9,
- 7 first. The royalty rate, from what I understand, in Section
- 8 16, is 1/6 of the revenue. Which is if you were to compare
- 9 back to Page 8, 1/6 of \$32 million gets you to \$5.3 million in
- 10 expected royalties to the State.
- 11 For purposes of calculating the royalties that can be
- 12 expected from potash, typically our royalties are anywhere from
- 13 2 to 5 percent, so I provided that range. It would mostly like
- 14 fall somewhere between this range: At a 2-percent royalty, you
- would expect \$8.8 million of potash royalties from this
- 16 section, and from a 5-percent royalty, you would expect \$21.9
- 17 million.
- 18 And I would also note that these royalties would come
- 19 over time. So for the Laguna No. 2 Well, you would expect to
- 20 receive these royalties over the expected 20-year life of the
- 21 well, and for the potash ore, you would expect it over the
- 22 period it would take to mine this area.
- Q. And just to be clear that the royalty is between
- 24 the 2 and 5 percent, since we don't have an exact rate, that's
- 25 just the royalties attributable to the additional commercial

- 1 potash wasted by the Laguna No. 2 Well. It's not the entire
- 2 section. It's just the section as depicted and discussed by
- 3 Mr. Lewis.
- 4 A. That's correct. All these three slides are just
- 5 comparing the additional area affected by the Laguna No. 2.
- Q. And you also backed out, as he did, the Laguna
- 7 No. 1?
- A. That's correct.
- 9 Q. That was already wasted?
- 10 A. That's correct.
- 11 Q. And those multiples, then, when you -- I'm sorry.
- 12 Can you turn now to Intrepid 3-A and just describe the
- 13 difference here in the royalty and the fact that you used
- 14 Fasken's own number as reflected on their exhibit, the value
- 15 they attribute to this well?
- A. Well, that's a fairly similar analysis, taking
- 17 1/6 of the \$10 million equates to approximately \$1.8 million in
- 18 expected royalties from Laguna No. 2 versus the same number of
- 19 royalties -- excuse me. \$8.8 million at the 2 percent versus
- 20 \$21.9 million at the 5 percent. So Intrepid's royalties would
- 21 be between 4.9 and 12.2 times higher than that expected from
- 22 Laguna No. 2.
- Q. Okay. Thank you. If you could turn to the last
- 24 page of Intrepid Exhibit 10 and explain this chart to us.
- 25 A. In this, we believe one of the important

- 1 distinctions between potash and oil and gas development is how
- 2 much cash is put into the local economy in the forms of taxes
- 3 and labor costs and energy -- all that is consumed in producing
- 4 potash. So on the right side, you have the potash contribution
- of \$110 million. What I did to get to that number is I looked
- 6 at the amount of reserve of ore that is expected from the
- 7 Laguna No. 2, excluding the No. 1 area and the pillars, and I
- 8 believe that number was reported by Jim Lewis.
- 9 Q. It's on Exhibit 11 if you want to turn to that.
- 10 A. It's 824,000 product tons, using the assumption
- 11 that we would have a 500,000-ton mine. So these are the
- 12 assumptions I used, that we would have a 500,000 ton a year
- 13 mine comparable to our West Mine, that the cost to operate that
- 14 mine would be comparable to our West Mine, and that the
- 15 sustaining capital required would be comparable to our West
- 16 Mine.
- And then I added up the operating costs that would
- 18 equate to roughly a year and a half of operations to produce
- 19 this entire area if all you did was put all your miners into
- 20 one area. That's not a standard practice, but for these
- 21 purposes, it's a good estimate of the amount of time you would
- 22 spend in the area. And then I added that to the operating
- 23 costs plus the sustaining capital, and that was \$110 million of
- 24 expenditures that would go into the local economy.
- 25 Q. And I just want to clarify. You said if you put

- 1 all your miners in there, you could mine all of this ore in
- 2 about a year and a half. But you might do that at different
- 3 times, but it would still add up over time if you used your
- 4 assumption, to \$110 million?
- 5 A. That's right. Because the operating costs and
- 6 processing costs to mill and produce a finished product are
- 7 essentially the same. Looking at this Laguna No. 2, all I had
- 8 to start with was the estimate of a \$5 million vertical well.
- 9 And I assumed 10 percent operating costs, which I learned from
- 10 this exhibit was too high of an assumption.
- 11 Q. And you're looking at Fasken --
- 12 A. Fasken 24. They actually estimate operating
- 13 costs closer to 1 percent of revenues.
- Q. So you then, after -- just like on the last page,
- 15 when you got their actual numbers which you didn't get until
- 16 Friday, you calculated their operating costs, et cetera, using
- 17 their own projections?
- 18 A. That's correct. That's right. And that comes
- 19 straight from -- so this is assuming a vertical well. The
- 20 vertical costs would be \$4.5 million. And then the operating
- 21 costs that they assume on Fasken 24, I believe, is \$1,200 a
- 22 month. And I used 20 years to add up to a total cash into the
- 23 local economy of \$4.8 million. And I would note that the
- 24 Intrepid number only includes sustaining capital. It does not
- 25 include the capital to restart the North Mine, because I didn't

- 1 think that was fair in this comparison because we will have
- 2 other ores that we will access. But a portion of that cost,
- 3 you might reasonably assume -- a portion of that cost here I've
- 4 chosen to be more conservative.
- 5 Q. Because those expenditures will be made in the
- 6 local Carlsbad, New Mexico, economy, the capital costs?
- 7 A. That's right. The cost of restarting the mine
- 8 should -- if you were looking at allocating that cost, you
- 9 should allocate it across all the reserves that will be
- 10 accessed over the life of the mine.
- 11 Q. So these were conservative projections of the
- 12 contribution of the potential reopening of the North Mine to
- 13 the local economy. You didn't double --
- 14 A. They did not include that.
- 15 Q. Okay.
- 16 A. And I would note that it's 23 times -- the potash
- 17 mining in this case would contribute 23 times as much to the
- 18 local economy.
- 19 Q. Okay. And that was -- you're looking at Intrepid
- 20 Exhibit 3-A, which was using their own numbers, using Fasken's
- 21 numbers for the marginal Laguna No. 2. The contributions to
- 22 the local economy were \$110 million, and that was 23 times
- 23 their own -- the contributions, that's based on their
- 24 estimates. And in Intrepid Exhibit 3, on Page 10, you were
- 25 using -- that was prior to getting their actual estimates that

- 1 were reflected in Fasken's Exhibit 24.
- 2 A. That's right.
- 3 MR. CRESS: Okay. At this point, I think I would
- 4 like to move for the admission of Intrepid Exhibit 3, as
- 5 confidential, and Intrepid Exhibit 3-A also as confidential.
- 6 MR. FELDEWERT: No objection to the admission.
- 7 MR. BROOKS: Exhibits 3 and 3-A will be admitted
- 8 under seal.
- 9 [Respondent's Exhibits 3 and 3-A admitted into
- 10 evidence under seal.]
- MR. CRESS: All right, Mr. Taylor --
- MR. FELDEWERT: Just so the record is clear, I don't
- 13 agree to admitting them under seal.
- 14 MR. BROOKS: I understand that. We're going to talk
- 15 some more at the conclusion of the hearing about the process
- 16 for these sealed exhibits. But let us proceed with the
- 17 hearing.
- Q. (By Mr. Cress): Mr. Taylor, in your opinion, and
- 19 having compared the values as a financial analyst of Intrepid's
- 20 proposed North Mine and also the value of the commercial potash
- 21 that would be wasted by the Laguna No. 2 to the revenues that
- 22 would be generated from the Fasken Laguna No. 1, would the
- 23 proposed Laguna No. 2 Well unduly reduce the total quantity of
- 24 commercial deposits of potash that can reasonably be recovered
- 25 in Section 16 and on Intrepid's federal leases in Sections 9

- 1 and 17, in your opinion?
- 2 A. Yes.
- 3 Q. And do you agree with Jim Lewis that the value of
- 4 the wasted commercial potash is at least \$530 per ton of
- 5 product sold?
- A. Yes. And I believe that could be a conservative
- 7 assumption.
- Q. Based on all of the projection, demand
- 9 projections, supply capacity problems and everything that
- 10 you've gone through, it's your opinion that the use of a \$532
- 11 per ton product price is appropriate?
- 12 A. Yes.
- Q. Okay. And that includes, within that \$438
- 14 million that Jim Lewis estimated on Intrepid Exhibit 11, 532 --
- 15 553 product tons valued at \$28 million dollars in Sections 9
- and 17 on leases currently owned by Intrepid?
- 17 A. Yes.
- 18 Q. In your opinion, as a financial analyst, would
- 19 the proposed Laguna No. 2 Well interfere unduly with the
- 20 orderly commercial development of commercial potash deposits
- 21 owned by Intrepid?
- 22 A. Yes, it would.
- 23 Q. And these deposits are in Section 9 and 17 in
- 24 terms of deposits owned by Intrepid. In your opinion, would
- 25 the proposed Laguna No. 2 Well interfere unduly with the

- 1 orderly commercial development of potash deposits in
- 2 Section 16?
- A. Yes.
- Q. Okay. So the commercial potash waste in both
- 5 cases, on Section 16 but also in the surrounding federal
- 6 sections, you believe. And when you say that the proposed
- 7 Laguna No. 2 Well would unduly interfere with the orderly
- 8 commercial development of potash deposits, is it safe to say
- 9 that there's an impact on Intrepid's development of its assets
- 10 by the development of this well?
- 11 A. Yes. When you develop potash ore bodies or
- 12 extract potash ore, you do it in an orderly fashion. That is,
- 13 you lay it out to get all the ore while you're in an area.
- 14 Because once you leave, unless you leave large pillars
- 15 behind -- which represents lost production -- that area will
- 16 subside. And in many cases, you will move much further into
- 17 the mine.
- In fact, in almost all cases, as you progress in your
- 19 mining, you move further and further from the face. And it
- 20 would be -- it represents a burden to have to come back to an
- 21 area, if it were possible at all. That's just not how potash
- 22 is normally extracted.
- 23 Q. So you agree with Mr. Lewis when he testified
- 24 that the fact of having to wait 20 years, if that's the
- 25 expected life of the Fasken No. 2, may result in these

- 1 commercial potash deposits being bypassed altogether.
- 2 A. More than likely.
- 3 MR. CRESS: Thank you. That's all I have.
- 4 MR. BROOKS: Okay. Cross-examination?
- 5 CROSS-EXAMINATION
- 6 BY MR. FELDEWERT:
- 7 Q. Do you have Exhibit 3-A still out in front of
- 8 you, Mr. Taylor?
- 9 A. Yes.
- 10 Q. Okay. If you look at the second page -- now, you
- 11 show under your projections probable royalties to the State of
- 12 \$1.8 million. Is that for the entire producing life of the
- 13 Fasken No. 2?
- 14 A. Yes, it is.
- 15 MR. CRESS: I believe it's 4.8, Mike. I'm on the
- 16 wrong page, sorry.
- MR. FELDEWERT: It's 1.8.
- 18 Q. (By Mr. Feldewert): If you look at Fasken
- 19 Exhibit No. 7? Can you turn to that real quick for me, please?
- A. Fasken 7, yes.
- 21 Q. That indicates here that total royalties paid to
- 22 the State of New Mexico for the Laguna No. 1 has been almost
- 23 1.8 already, correct? I'm in the middle.
- 24 A. Yes.
- Q. Okay. And you didn't take into account severance

- 1 taxes in your analysis here?
- A. We looked at the 1/6 royalty.
- Q. Okay. All right. And your analysis done on 3-A
- 4 assumes that you will eventually at some point in time have a
- 5 lease for mining potash in Section 16?
- 6 A. Can you restate that again?
- 7 Q. Your analysis here on 3-A assumes that you at
- 8 some point in time will have a lease to mine for potash in
- 9 Section 16?
- 10 A. Actually, it's not dependent on us having a
- 11 lease. It's dependent on somebody being able to mine this at
- 12 some time.
- Q. All right. And, again, you're assuming here, as
- 14 your attorney pointed out, that you don't wait to develop the
- oil and gas first, that you go ahead and try to do it prior to
- 16 any oil and gas development -- any additional oil and gas
- 17 development?
- 18 A. I'm sorry. You're saying that we don't -- can
- 19 you restate the question?
- Q. Your analysis here assumes that you don't
- 21 continue with oil and gas development, and that you instead
- 22 halt it, and you proceed with potash mining at some point in
- 23 time in the future.
- A. I'm afraid I'm not quite sure what you're asking.
- 25 Could you restate it for me?

- Q. Why don't we, in the interest of time here, why
- 2 don't we then move to your price analysis. Now, the price that
- 3 you have used in your analysis of potash, I think you testified
- 4 to was \$532?
- 5 A. That's right.
- Q. Is that for sylvite?
- 7 A. That is a potash, yes, for granular potash out of
- 8 the Carlsbad region.
- 9 Q. Is that sylvite?
- 10 A. It is sylvite, yes.
- Q. Okay. Would you turn to Fasken Exhibit 26 for
- 12 me, please? It this the prospectus that you helped put
- 13 together?
- 14 A. Yes, it is.
- Q. Okay. Would you turn to Page 957 of this
- 16 prospectus, pleases?
- 17 A. Nine -- oh, your 957?
- 18 Q. Yeah.
- 19 A. Okay.
- Q. I'm looking at the page stamp in the bottom
- 21 right-hand corner.
- 22 A. Okay.
- Q. Now, if this is where your -- if I'm
- 24 understanding correctly, Mr. Taylor -- this is where you're
- 25 informing your potential investors of the risk factors

- 1 associated with their investment, right?
- A. As required by the SEC, yes.
- Q. Okay. And so you're being critical here, and
- 4 you're warning them about not making too many assumptions, are
- 5 you not?
- A. We're warning them of the potential risks to the
- 7 business.
- Q. Okay. Why don't you read the first bolded risk
- 9 to the business that you identified to your investors out loud?
- 10 A. The entire thing?
- 11 Q. No, just the bolded part.
- 12 A. Okay. "Our potash sales are subject to price and
- demand volatility resulting from periodic imbalances of supply
- 14 and demand, which may negatively affect our operating results."
- 15 Q. Okay. Now, you also indicate in here that you
- 16 sell your potash in the spot market in the US?
- 17 A. Are you referring to this paragraph?
- 18 Q. Yes. About two thirds of the way down, it says,
- 19 "We sell the majority of our potash" --
- 20 A. Yes.
- 21 Q. -- "into the spot market in the US and have no
- 22 long-term or material short-term contracts for the sale of
- 23 potash."
- A. That's correct.
- 25 O. Is that still correct?

- 1 A. That we sell the majority into the spot market?
- 2 Q. Yes.
- A. Yes. We do sell the majority of our potash in
- 4 the spot market.
- 5 Q. Okay. Would you read the last sentence for us,
- 6 please?
- 7 A. "As a result, we do not have and cannot obtain
- 8 protection from this volume and price volatility."
- 9 Q. Okay. So you're indicating to your investors
- 10 that there's price volatility in the potash industry, right?
- 11 A. That's right.
- 12 Q. And you can't protect them from that price
- 13 volatility.
- 14 A. That's correct.
- 15 Q. And would you turn to Fasken Exhibit 31 for me,
- 16 please? This is a graph that shows the historical prices for
- 17 potash going back to 1980, correct?
- 18 A. Yes.
- 19 Q. And does this accurately depict the trend of
- 20 potash prices for this 28-year period of time?
- 21 A. It does. It shows the sharp upward volatility.
- 22 MR. FELDEWERT: Has this exhibit been admitted? Did
- 23 we do this? All right. If we have not, I would move the
- 24 admission of Fasken Exhibit 31.
- 25 MR. CRESS: We would not have any objection.

- 1 MR. BROOKS: Okay. Fasken 31 is admitted.
- MR. CRESS: I believe this was admitting it was
- 3 confidential because it Green Markets data.
- 4 MR. BROOKS: Okay. Fasken 31 is admitted if it has
- 5 not already been done.
- 6 MR. CRESS: Under seal?
- 7 MR. BROOKS: Under seal.
- 8 [Applicant's Exhibit 31 admitted into evidence under
- 9 seal.]
- 10 Q. (By Mr. Feldewert): Now, you mentioned,
- 11 Mr. Taylor, this flooding that occurred in the Soviet Union in
- 12 2006?
- 13 A. That's correct.
- 14 O. Where would that be on this time line?
- 15 A. Well, it is a bit tough to actually match up
- 16 dates with this slant here. But the 2006 flooding event would
- 17 have been just before that second movement up in price because
- 18 it was in December of '06.
- 19 O. So it was closer to '07?
- A. Yeah. It was just before '07.
- 21 Q. Okay. That answers that. I was wondering about
- 22 that.
- 23 And then what you chose to use for your analysis,
- then, is a \$532 price that has not been seen at any time
- 25 throughout the period shown on here?

- 1 A. Actually, it's depicted right here at present
- 2 time. It is depicted as the price.
- Q. If I'm looking at this chart, am I correct that
- 4 the average potash price, at least for a vast majority of this
- 5 period, is somewhere around \$100 a ton?
- 6 A. Yes. I think we talked about that at length.
- 7 Q. Wouldn't it, Mr. Taylor, be just as reasonable
- 8 for someone who would be analyzing the value of potash to use a
- 9 price somewhere between \$100 and \$200 a ton?
- 10 A. I would think that it is not reasonable, given
- 11 today's economics.
- 12 Q. Now, in your analysis, did you use a gross price
- 13 or a net price?
- 14 A. We look at the spot price, it's what we're using.
- Q. That would be a gross price?
- 16 A. It's actually a net price.
- Q. Oh, yes. Okay. Does that correspond with the
- 18 prospectus that we were looking at here, Exhibit 26?
- 19 A. I'm very familiar with that prospectus.
- 20 Q. Does your \$532 price correspond with the net
- 21 prices in terms of what it represents? Does it correspond with
- the net prices shown in the prospectus?
- 23 MR. CRESS: I'm going to object because I'm not sure
- 24 that the S-1 shows the net price. Or if it does, I would like
- 25 to know where.

- 1 MR. BROOKS: Well, the witness testified that we was
- 2 thoroughly familiar with it, so he can perhaps set us straight
- 3 on that. Overruled.
- 4 THE WITNESS: Okay. If you'd like to direct me to a
- 5 page, I cannot -- I can only conjecture where you might be
- 6 looking.
- 7 Q. (By Mr. Feldewert): I'm sorry, Mr. Taylor, I
- 8 just want to make sure I understand this first. And I
- 9 apologize for my ignorance.
- 10 With the price that you used, the \$532 a ton, that is
- 11 your sale price, correct?
- 12 A. That's what we expect to net after freight.
- Q. After freight. So that would be a net price?
- A. The net sales price as it is on Page 13 of our
- 15 S-1 or -- we've changed our numbers, 955.
- 16 Q. Thank you. If we could go to 955, and again,
- 17 you're very familiar with this report, you're showing an
- 18 average selling price per ton to your investors, correct?
- 19 A. That's correct.
- Q. And it shows for potash and langueinite. And
- 21 just so I'm clear, the potash number would be sylvite?
- 22 A. That's correct.
- 23 O. And it shows for 2007 it was \$194 a ton?
- A. That's correct.
- Q. For 2006, \$179 a ton?

- 1 A. Yes.
- Q. For 2005, \$162 a ton?
- 3 A. Yes.
- Q. Okay. So when you are informing your investors,
- 5 you utilized actual prices in your analysis, not any
- 6 projections?
- 7 A. Can you state that again?
- Q. In this prospectus --
- 9 A. These are actual results if that's what your
- 10 referring to.
- 11 Q. Is there anything in this prospectus that
- 12 projects a price of \$532?
- 13 A. The pricing trend is laid out, but the price has
- 14 changed tremendously from 2007, and the -- actually at several
- 15 points in the document -- I believe Page 3 or 945 addresses
- 16 that the price has changed dramatically from the -- actually,
- 17 from the third quarter of 2007. And it is reflected in the
- 18 price of fertilizer stocks today.
- 19 Q. Okay. Do you expect your investors to rely upon
- 20 a \$532 price per ton for potash if they are thinking about
- 21 investing in your company?
- 22 A. I can't speak for our investors. Some of our
- 23 investors do rely on Mr. Byrne's research we referenced
- 24 earlier, and he is using a \$740 price for potash next year.
- 25 And I don't remember his average for this year, but we could

- 1 look at that if you like.
- Q. That's what we went through --
- A. Merrill lynch.
- Q. Merrill Lynch.
- A. He's indicative of the type of research on our
- 6 company right now.
- 7 Q. Is there anything in this prospectus that I
- 8 should focus on that would indicate to your investors that they
- 9 should rely upon a \$532 price per ton?
- 10 A. The \$532 price per ton is effective June 1st.
- 11 That occurred after the prospectus was published.
- 12 Q. Okay. All right. Now --
- 13 A. Excuse me. That was the May 1st price.
- Q. The financial statement of this prospectus -- and
- 15 I go to Page 1030.
- 16 A. 1030.
- 17 Q. Yes.
- 18 A. Business section?
- 19 Q. And I want to make sure I understand this page.
- 20 You are showing your proven and probable reserves, correct?
- 21 A. Yes.
- 22 Q. And that's with the assistance of this Agapito
- 23 independent review?
- A. That's right. This is the whole point of the
- 25 discussion about feasibility studies for SEC purposes.

- Q. And you show your Carlsbad West Mine on here?
- A. That's correct.
- Q. And you show at that minimum remaining life, in
- 4 terms of years, of 122 years?
- 5 A. Yes.
- Q. And that -- if I'm understanding what you have
- 7 testified to today, that projection of 122 remaining life years
- 8 includes the red panels there depicted on Exhibit 40?
- 9 A. Those are a portion of those 122 years remaining
- 10 life, yes.
- 11 Q. And then you show projected remaining life in
- 12 terms of years for your Carlsbad East Mine --
- 13 A. Yes.
- 14 Q. -- of 42?
- 15 A. Yes.
- 16 Q. And you show a projected minimum remaining life
- 17 for your HB mine of 28 years?
- 18 A. Yes. For phase one of the HB mine.
- 19 Q. All right. And you don't show any projections,
- 20 at least on this page here for the North Mine, unless I'm
- 21 missing something.
- 22 A. That's right. You need to complete a feasibility
- 23 study for SEC purposes to show those reserves. We have to
- 24 classify them as mineralized deposits in this document.
- 25 Q. There are certain hoops you have to jump through?

- 1 A. Yeah.
- 2 MR. FELDEWERT: Okay. That's all my questions,
- 3 Mr. Examiner.
- 4 EXAMINATION
- 5 BY MR. BROOKS:
- Q. Have you ever heard the saying it's difficult to
- 7 predict things, especially in the future?
- 8 A. I have.
- 9 Q. Do you think there's not a possibility that the
- 10 price of potash which has gone up very aggressively in a very
- 11 short time will go back down, perhaps not to its previous
- 12 levels, but to a level substantially below the present prices?
- 13 At least for some period of time?
- 14 A. It's possible. Not probable in the near term or
- 15 the immediate term.
- Q. Your charts go back only to 1980?
- 17 A. The price charts?
- 18 Q. Yeah.
- 19 A. Yes.
- Q. And I'm asking a question I have no idea of the
- 21 answer to. But what was the profile of the price of potash in
- 22 the 1970s?
- 23 A. The profile has been fairly consistent, so there
- 24 was a period of time when potash prices got very low when the
- 25 Canadians brought on their mines initially.

- Q. And that was in 1980s, was it not?
- 2 A. I believe it was.
- Q. There have been two times in my life that I can
- 4 recall commodity prices, wholesale commodity prices generally,
- 5 went up very rapidly in a very short time and the second one of
- 6 those two times is this year. And the first one was in the
- 7 1970s. That's why I was curious about what the potash prices
- 8 were in the 1970s. Because at least with regard to oil and
- 9 gas, that reversed itself in the 1980s and put you out of
- 10 business at the time if you were in oil.
- 11 Anyway, if you don't know, you don't know. And I
- 12 certainly don't. I think that's the only question I have for
- 13 this witness.
- 14 Mr. Warnell?
- MR. WARNELL: I have no questions.
- MR. BROOKS: Redirect?
- MR. CRESS: Just a couple of questions.
- 18 REDIRECT EXAMINATION
- 19 BY MR. CRESS:
- 20 Q. Let's go back for a second, Mr. Taylor, to Fasken
- 21 Exhibit 26. That was the S-1.
- 22 A. Okay.
- Q. And go back to Page 945. At the bottom of that
- 24 page, is there a projection of prices indicated there from
- 25 2003 -- or actually, the actual prices for 2003 and a

- 1 projection -- I'm sorry. Not a projection, the actual price
- 2 through the three months ended March 31, 2008?
- A. There is. It's a Midwest, delivered price for
- 4 potash.
- 5 Q. And that's kind of an apples-and-oranges
- 6 comparison because that price is different than Carlsbad?
- 7 A. Somewhat. But the Midwest price pulls the
- 8 Carlsbad price.
- 9 Q. And that price for 2008 is \$532?
- 10 A. The average price through the first quarter was
- 11 \$502.
- 12 Q. Okay. Recently -- Intrepid went public in April
- 13 and then, due to the securities rules, there was a quiet period
- 14 after that when the company didn't issue any information
- 15 regarding the company's activities until its first earnings
- 16 call?
- 17 A. That's right.
- 18 Q. Its first earnings call was just held, I believe,
- 19 on June 3 of this year; is that right?
- 20 A. I'd have to go back and check, but it was the
- 21 first Monday.
- 22 Q. The first Monday in June. And that earnings call
- 23 was actually to announce your first quarter results for 2008,
- 24 meaning for the quarter ending March 31, 2008?
- A. That's correct.

- 1 Q. Okay. And as part of that earnings call, was
- 2 there a discussion of price projections and forecast?
- A. There was. We laid out both in our earnings call
- 4 and in the press release the progression of our pricing through
- 5 that point. And at that time, we made it publicly known that
- 6 June 1st price of \$582 a ton.
- 7 Q. So at the first opportunity you had to update the
- 8 information in the S-1, which was your earnings call, because
- 9 of this quiet period, you discussed prices, and you updated
- 10 your investors as to the current price. And as of the call, it
- 11 was actually the \$582-a-ton price?
- 12 A. That's correct.
- Q. Okay. I'd like to direct your attention to
- 14 another portion of the Fasken's Exhibit 26 in the S-1 on
- 15 Page 1030. That was that table of reserves.
- 16 We've had -- again, it's getting late in the day, but
- 17 we've tried to carefully differentiate today between commercial
- 18 potash, which Jim Lewis talked about extensively, and which
- 19 Intrepid defines itself as SEC reserves, proven and probable
- 20 reserves, okay? And on 1030 Intrepid is tabulating its proven
- 21 and probable reserves. This was the first time Intrepid had to
- 22 do this publically as a public company, correct?
- 23 A. Correct.
- Q. And Mr. Lewis testified that part of those
- 25 reserves, and I believe you agreed with him, are included

- 1 currently in the West Mine reserves?
- A. That's correct.
- Q. So there's a portion of that. And then, I
- 4 believe, we also clarified that under the SEC standards,
- 5 everything that falls under proven and probable reserves is
- 6 described as mineralized material or mineral resources?
- 7 A. Mineral deposits.
- Q. And you're not allowed to quantify those in an
- 9 S-1 under the SEC's disclosure rules?
- 10 A. You're specifically prohibited from quantifying
- 11 them and discussing them on the same lines with your reserves.
- 12 Q. Okay. So the north reserves are actually
- 13 included as west reserves here?
- A. A portion of what would one day be reserves,
- 15 potentially be reserves, is disclosed.
- 16 Q. And you mentioned in the discussion about whether
- 17 potash prices will go back down that -- you were asked whether
- 18 you thought that was possible in the near term, and you said
- 19 that you didn't think that was a near-term probability. When
- 20 you say "near-team probability," can you just tell me what
- 21 period of time you're talking about?
- 22 A. Yeah. The supply and demand models and futures
- 23 on crops would indicate through 2012. Basically between that
- 24 five- to seven-year period that it would take to build green
- 25 fields. And given that there are no other significant green

- 1 fields announced today, we have very good visibility on the
- 2 amount of capacity that will be brought on in the next five to
- 3 seven years. So until a bunch of green fields are announced,
- 4 there's very good visibility on the supply and demand
- 5 fundamental.
- Q. And some of the projections on which you based
- 7 your analysis in Intrepid's Exhibit 3, in fact, are predictions
- 8 of where the price will be through 2020. And those projections
- 9 I believe you said were in the \$700 range?
- 10 A. FERTECON's forecasting that they'll be no less
- 11 than \$750 per ton. They show prices higher than that through
- 12 2020, but that's the lowest they show as additional production
- 13 comes on. I believe the Examiner asked as new stuff comes on.
- 14 That's what FERTECON is forecasting right now.
- 15 Q. Okay. Let's turn to -- I think this is my last
- 16 question. Let's turn to Exhibit 3 and go to Page -- Intrepid
- 17 Exhibit 3 -- not 3A, but 3 -- this is Page 7 where you were
- 18 discussing these potash development projects, and there's a
- 19 project on this page that you discussed briefly that is located
- 20 in the Democratic Republic of Congo.
- 21 A. Yes.
- 22 Q. What type of ore body would be mined as that --
- 23 if that project was developed?
- A. This is a carnallite ore body, a 100-percent
- 25 carnallite ore body, that they're targeting to commercially

- 1 produce. Their forecast show it as being a commercial ore
- 2 body. And it doesn't surprise me that they are able to mine
- 3 carnallite because the processing plant at our East Mine is
- 4 capable of processing carnallite in much the same way they plan
- 5 the do it here in the Congo, through a crystallization process.
- Q. So that would indicate to you that at least the
- 7 owner here, Magminerals, at least they can acquire technology
- 8 to process 100-percent carnallite ore.
- 9 A. That's right. It is more expensive processing it
- 10 and a higher energy process, unlike our North Mine, which is a
- 11 flotation plant and has a much lower cost and will likely
- 12 decrease our company cost structure. But it is quite possible
- 13 to mine carnallite. Another project that's not listed on here
- 14 is a Thailand-Asian Pacific project. And that also is a
- 15 carnallite ore body. There are several carnallite ore bodies
- 16 under development or review for development today.
- 17 MR. CRESS: Thank you. That's all I have.
- 18 MR. FELDEWERT: I forgot. I had a note and I forgot
- 19 to ask. I apologize. If I may?
- MR. BROOKS: Okay.
- 21 RECROSS-EXAMINATION
- 22 BY MR. FELDEWERT:
- 23 Q. Mr. Taylor, you mentioned that you have modeled
- 24 the North Mine for the last two years?
- 25 A. That's correct.

- 1 Q. What documents did you prepare or produce as a
- 2 result of that modeling for the last two years? Can you just
- 3 give me a description?
- A. What I generally am asked to do is a discounted
- 5 cash flow model which models the potential cash flows and costs
- 6 associated with a given facility and the capital associated
- 7 with it.
- Q. So if I was -- you would have developed a cash
- 9 flow model?
- 10 A. That's correct. Cash flow model similar to --
- 11 well, not similar to, but not unlike what Fasken Exhibit 24 is
- 12 attempting to do for their well, just trying to look at this
- 13 return of projects.
- Q. And would you have developed any other document
- in your study over the last two years?
- 16 A. I've developed many documents over the last two
- 17 years. Are you asking specifically to the North?
- 18 Q. Well, you had mentioned that you had modeled the
- 19 North Mine for the last two years. That's what I'm asking
- 20 about. Do you have a file in which you keep the documents that
- 21 you generate as a result of this model?
- 22 A. No. It's an electronic file.
- Q. An electronic file? How do you describe it? Is
- 24 it named?
- A. DCF North Mine, dot XLS.

- 1 MR. FELDEWERT: Okay. That's all I have. Thank you.
- MR. BROOKS: Okay. Thank you. Does that conclude
- 3 the evidence?
- 4 MR. MANGES: That does for Intrepid.
- 5 MR. BROOKS: Very good. I believe Mr. Warnell has a
- 6 another appointment. He has to meet his wife, and if he's
- 7 late, he may join Mr. Jones and myself as divorced members of
- 8 the Division.
- 9 So we wouldn't put him to that inconvenience. Let us
- 10 take a short break. And I don't know. Do the parties want to
- 11 make closing statements this evening, or do you prefer to
- 12 submit something in writing, or what's the parties' pleasure.
- MR. MANGES: Well, I definitely think we'd like to
- 14 submit something in writing. There's quite a bit of stuff to
- 15 cover here, so --
- MR. BROOKS: Mr. Feldewert?
- 17 MR. FELDEWERT: If we're going to do that, then I
- 18 don't see any point in a closing statement.
- 19 MR. BROOKS: Very good. Then let's submit closing
- 20 statement in writing. So that leaves the only thing we have
- 21 left to do is determining how we're going to deal with these
- 22 exhibits. And I have some thoughts on that subject, but I want
- 23 to take a short break first.
- 24 So let's us take about a 5-minute break and then we
- 25 will convene without the necessity of Mr. Warnell attending.

- 1 Anybody who can leave other than the attorneys are free to
- 2 leave. Of course, if you're here with your attorney, I guess
- 3 you have to wait for him. Oh, and the court reporter. We
- 4 can't lose the court reporter.
- 5 [Recess taken from 5:43 p.m. to 5:50 p.m., and
- 6 testimony continued as follows:]
- 7 MR. BROOKS: We have the attorneys here now. So
- 8 there's some things I wanted to say about how we're going to do
- 9 the sealing of the exhibits.
- 10 First of all, though, Mr. Manges, I want to get the
- 11 record supplemented on one matter. This is something they
- 12 don't do in courts, but it's usually done in administrative --
- 13 not infrequently done in administrative proceedings. I would
- 14 like for you to ascertain and file with us something about
- 15 whether or not there is a requirement of a setback from a lease
- 16 line where the adjacent section is unleased. Mr. Lewis was
- 17 asked about that and said he would like to check it. He didn't
- 18 seem to know the answer, and I think it's important that we
- 19 have evidence on that.
- 20 MR. MANGES: Okay. So setback requirements?
- MR. BROOKS: Right. And, of course, you file that
- 22 with me with a copy to Mr. Feldewert.
- MR. MANGES: Okay.
- 24 MR. BROOKS: That's the only thing I can think of
- 25 that we need to supplement that I'm aware of.

- Now, as to the sealing of the exhibits. Again, this
- 2 will be something I will need for counsel for Intrepid to
- 3 prepare because you're the proponent of sealing the exhibits.
- We need to get some kind of description of each sealed exhibit,
- 5 and a statement of the reasons why it was requested that
- 6 exhibit be sealed.
- 7 There should not be confidential information included
- 8 in this document because this document itself will not be under
- 9 seal --
- MR. MANGES: Right.
- 11 MR. BROOKS: -- but will be made available to anyone
- 12 who requests these documents in the event that there is an open
- 13 records request for these documents. But we will have a basis
- 14 for drawing an issue if the occasion arises when the issue
- 15 needs to be drawn.
- MR. MANGES: Okay.
- 17 MR. BROOKS: Otherwise, what we have left is just a
- 18 matter of being sure that the court reporter has a copy of each
- 19 exhibit and that the court reporter knows which exhibits were
- 20 to be sealed.
- 21 Also, the testimony of Mr. Lewis was received in
- 22 closed session and the record of the testimony of Mr. Lewis is
- 23 to be sealed. I do not --
- Yes, Mr. Feldewert?
- 25 MR. FELDEWERT: Was that the entire testimony of Mr.

- 1 Lewis?
- MR. BROOKS: Well, there never was any distinction.
- 3 MR. CRESS: Our request was, before we even started
- 4 this morning, was for both Mr. Lewis' testimony and Mr.
- 5 Taylor's testimony to be sealed completely.
- 6 MR. BROOKS: I don't think that was made clear, and
- 7 there was -- the lady from IHS was in here during a portion of
- 8 Mr. Lewis --
- 9 MR. CRESS: I didn't realize until I --
- 10 MR. BROOKS: -- witness's testimony. So I do not
- 11 believe there was anything that is protectable in Mr. -- what
- 12 was his name.
- MR. CRESS: Mr. Taylor.
- MR. BROOKS: -- Mr. Taylor's testimony except I
- 15 understand that you believe his exhibits are protectable
- 16 because they are proprietary information that was purchased and
- 17 interpretations made from them. But I am going to direct only
- 18 the sealing of Mr. Lewis' testimony. I will direct the sealing
- 19 of the entire testimony of Mr. Lewis because there was no
- 20 distinction made as to what needed to be sealed and what
- 21 didn't.
- MR. FELDEWERT: Would it make -- I mean, the way
- 23 you've approached the exhibits about what should be sealed and
- 24 what makes sense for the exhibits. Should we not do the same
- 25 thing for Mr. Lewis? I have -- I have difficulty understanding

- 1 how all of Mr. Lewis' testimony can be subject to --
- 2 MR. BROOKS: Well, it was received in a closed
- 3 hearing. And there was never -- the hearing was never
- officially re-opened, but the closure, from my understanding,
- 5 applied only to Mr. Lewis. It was not repeated. And even if
- 6 it had been as to Mr. Taylor, it was waived because the
- 7 representative from IHS was present for a portion of the
- 8 testimony.
- 9 MR. CRESS: Mr. Examiner, I would like to object on
- 10 the record to not sealing Mr. Taylor's testimony. I believe
- 11 the transcript will show that this morning we clearly asked
- 12 that the testimony of both witnesses be treated as confidential
- 13 and completely sealed.
- 14 And the reasons for Taylor's testimony to be sealed
- 15 that we indicated this morning was that he would be testifying,
- 16 I believe, about things like capitol cost projections of the
- 17 company related to the opening of the North Mine. And also
- 18 that some of the data compiled in Exhibit 3 was compiled from
- 19 sources which Intrepid is not at liberty to make public because
- 20 Intrepid actually has to protect the confidential nature of
- 21 that information which it receives from third parties.
- 22 So I would like to make that objection, and I would
- 23 ask for an opportunity to further brief it before you make a
- 24 final decision on whether Mr. Taylor's testimony is sealed.
- 25 MR. BROOKS: Okay. I will accord you that

- 1 opportunity, and then Mr. Feldewert will have an opportunity to
- 2 respond.
- 3 MR. MANGES: Well, the lady left. She was here for a
- 4 very brief interval --
- 5 MR. BROOKS: Right.
- 6 MR. MANGES: -- before we noticed, and then she left,
- 7 and then we broke, and she never came back.
- 8 MR. BROOKS: She was here for only a portion of the
- 9 testimony. I do not know exactly how much. But it was not all
- 10 of it. But I don't have any record of when she came in or when
- 11 she left.
- MR. MANGES: Well, when -- it should be clear on the
- 13 transcript.
- 14 MR. BROOKS: If you will brief these issues for me.
- 15 I have taken the approach that I have on the exhibits,
- 16 basically, because we have that statute with regard to the
- 17 Energy, Minerals, and Natural Resources Department about the
- 18 maintenance of confidential information.
- 19 And as far as I know, the statute has not been
- 20 construed by anybody. So a good question as to what it means,
- 21 but unfortunately it imposes some penalties on the person
- 22 responsible -- on the individual responsible for its violation
- 23 which causes me some concern.
- 24 But I will ask the parties to brief that issue on
- 25 Mr. Taylor's testimony. Because I do believe there's a waiver

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1	STATE OF NEW MEXICO)
2	COUNTY OF BERNALILLO)
3	I, JOYCE D. CALVERT, a New Mexico Provisional
4	Reporter, working under the direction and direct supervision of Paul Baca, New Mexico CCR License Number 112, hereby certify
5	that I reported the attached proceedings; that pages numbered 1-268 inclusive, are a true and correct transcript of my
6	stenographic notes. On the date I reported these proceedings, I was the holder of Provisional License Number P-03.
7	Dated at Albuquerque, New Mexico, 30th day of June, 2008.
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