

Nov. 5. 2004 9:01AM

No. 6397 P. 2

*In the name and by the authority of*



OFFICE OF THE SECRETARY OF STATE

CERTIFICATE OF INCORPORATION  
OF

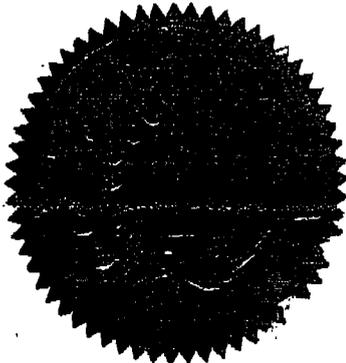
MARALO, INC.  
CHARTER NO 325378

The undersigned, as Secretary of State of the State of Texas, hereby certifies that duplicate originals of Articles of Incorporation for the above corporation duly signed and verified pursuant to the provisions of the Texas Business Corporation Act, have been received in this office and are found to conform to law.

ACCORDINGLY the undersigned, as such Secretary of State, and by virtue of the authority vested in him by law, hereby issues this Certificate of Incorporation and attaches hereto a duplicate original of the Articles of Incorporation.

Dated May 31, 1973

*Mark H. White*  
Secretary of State



BEFORE THE  
OIL CONSERVATION DIVISION  
Case No. 13142 Exhibit No. 21  
Submitted By:  
Maralo  
Hearing Date: November 10, 2004

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FILED  
In the Office of the  
Secretary of State of Texas**ARTICLES OF INCORPORATION**

MAY 31 1973

*Bill Zimmerman*

Deputy Director, Corporation Division

We, the undersigned actual persons of the age of twenty-one (21) years or more, at least two of whom are citizens of the State of Texas, acting as incorporators of a corporation under the Texas Business Corporation Act, do hereby adopt the following Articles of Incorporation for such corporation:

**ARTICLE ONE**

The name of the corporation is MARALO, INC.

**ARTICLE TWO**

The period of its duration, perpetual.

**ARTICLE THREE**

The purpose or purposes for which the corporation is organized are:

1. To accumulate and lend money, subscribe for, purchase, invest in, hold, own, assign, pledge and otherwise deal in and dispose of shares of capital stock, bonds, mortgages, debentures, notes and other securities, but without banking and discounting privileges.
2. To raise, buy and sell livestock and own land therefor.
3. To manufacture, construct or cause to be constructed, produce, process, develop, purchase, rent, lease, or otherwise acquire, own, operate, handle, distribute, sell, rent, lease, market and generally deal in and with, store and repair, buildings, plants, machinery, facilities, appliances, supplies, structures, goods, wares, merchandise, articles of commerce and property of every kind, nature and description;

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4. To establish and maintain fishing, hunting and boating clubs; to protect, preserve and propagate fish and game; to purchase and own such lands and bodies of water as may be desirable in connection therewith; to erect suitable improvements thereon.
5. To grow, sell and purchase fruits, vegetables, tobacco, seeds, plants, trees, grain, cotton and any other farm products, for any purpose, and to purchase and lease all lands necessary therefor.
6. To carry on and conduct a general contract and construction business, including but not limited to the designing, constructing, erecting, enlarging, excavating, repairing, remodeling or otherwise engaging in any work upon buildings, tunnels, viaducts, canals, wharves, piers, docks, water works, electrical works, power houses, or manufacturing plants, public or private; to execute contracts or to receive assignments of contracts therefor, or relating thereto; and to furnish all labor and to manufacture, mine, quarry, grind, buy and sell and furnish any materials and supplies for said purposes.
7. To own, lease, operate and manage hotels and tourist courts and to own the stocks, bonds, and other securities of hotel and tourist court corporations.
8. To establish and maintain an oil business with authority to contract for the lease and purchase of the right to prospect for, develop and use coal and other minerals, petroleum and gas; also the right to erect, build and own all necessary oil tanks, cars and pipes necessary for the operation of the business of the same.

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9. To establish and maintain a drilling business with authority to own and operate drilling rigs, machinery, tools and apparatus necessary in the boring, or otherwise sinking of wells in the production of oil, gas, or water, or either, and the purchase and sale of such goods, wares and merchandise used for such business.
10. To do a general advertising business.
11. To transact a printing or publishing business, and in connection therewith to sell goods, wares, and merchandise of a stationery and blank book manufacturing business.
12. To construct, maintain and operate radio and television broadcasting equipment and stations.
13. To manufacture, buy, sell, improve, treat, preserve, fine, aerate, mineralize, bottle and otherwise deal in mineral and aerated waters and other liquids of every description, to carry on business as manufacturers and dealers in plant, machines, machinery, vessels, syphons, filters, bottles, apparatus, appliances, and receptacles of all kinds for manufacturing, improving, treating, preserving, fining, aerating, mineralizing, bottling, and discharging any such liquids.
14. To buy, sell, lease, deal in and deal with, store and repair automobiles and motor vehicles of all descriptions, including motor boats, marine engines, bicycles and vehicles of all kinds and descriptions, and all parts and accessories, and

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- all parts and supplies used in connection therewith.
15. To own, conduct, operate, maintain and carry on the business of tavern and restaurant, and to sell and dispense foods, beverages and liquids of all kinds and to do any and all things necessary and pertinent to said business.
  16. To purchase or otherwise acquire and pay for in cash or securities of the corporation, or otherwise, the goodwill, rights, assets and property, and to undertake or assume the whole or any part of the obligations of corporation;
  17. To carry on a general civil engineering business in all of its branches;
  18. To carry on a general mechanical engineering business in all of its branches;
  19. To carry on a general electrical engineering business in all of its branches;
  20. To conduct scientific research, development and engineering activities, and to develop, expedite, manufacture, buy, sell, and otherwise deal in any product, process, copyright, patent or invention;
  21. To conduct the business of a consulting firm, rendering scientific, business and managerial advice, counsel, instruction, recommendations, assistance and service.

#### ARTICLE FOUR

The aggregate number of shares which the corporation shall have authority to issue is twenty thousand (20,000) of the par value of ONE HUNDRED AND NO/100 (\$100.00) DOLLARS each.

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## ARTICLE FIVE

The corporation will not commence business until it has received for the issuance of its shares consideration of the value of ONE THOUSAND AND NO/100 (\$1,000.00) DOLLARS, consisting of money, labor done or property actually received, which sum is not less than ONE THOUSAND AND NO/100 (\$1,000.00) DOLLARS.

## ARTICLE SIX

The post office address of its initial registered office is Post Office Box No. 125, Moursund Building, Johnson City, Texas, and the name of its initial registered agent at such address is MARY RALPH LOWE.

## ARTICLE SEVEN

The number of directors constituting the initial board of directors is three (3), and the names and addresses of the persons who are to serve as directors until the first annual meeting of the shareholders or until their successors are elected and qualified are:

MARY RALPH LOWE	Johnson City, Texas
A. W. MOURSUND	Johnson City, Texas
HILDA KROLL	Johnson City, Texas

## ARTICLE EIGHT

The names and addresses of the incorporators are:

MARY RALPH LOWE	Johnson City, Texas
A. W. MOURSUND	Johnson City, Texas
HILDA KROLL	Johnson City, Texas

IN WITNESS WHEREOF, we have hereunto set our hands, this

25th day of MAY, A. D. 1973.

Mary Ralph Lowe  
A. W. Moursund  
Hilda Kroll

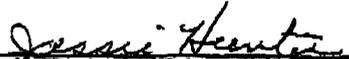
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THE STATE OF TEXAS)

COUNTY OF BLANCO )

I, JESSIE HUNTER, a Notary Public, do hereby certify that on this 25th day of May, 1973, personally appeared before me, MARY RALPH LOWE, A. W. MOURSUND and HILDA KROLL, who each being by me first duly sworn, severally declared that they are the persons who signed the foregoing document as incorporators, and that the statements therein contained are true.

  
(Jessie Hunter), Notary Public  
Blanco County, Texas.

My commission expires June 1, 1973.

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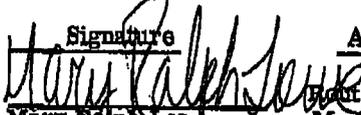
THE STATE OF TEXAS)  
COUNTY OF BLANCO )

We, the undersigned, propose to organize a corporation with the name of MARALO, INC., for multiple purposes as will be stated in the charter, with capital of \$2,000,000.00 divided into twenty thousand (20,000) shares of the par value of One Hundred Dollars (\$100.00) per share. For this purpose, we contract and agree with each other to accept and pay for the number of shares of said proposed corporation set opposite our respective names.

It is further agreed that the subscribers shall forthwith begin the payment of a minimum of twenty per cent (20%) of their total subscription and each subscriber agrees to fully pay for twenty per cent (20%) of the total number of shares to which he or she has subscribed within sixty (60) days of the proposed corporation's receiving a charter from the State of Texas.

Each of the undersigned hereby agree that he or she will pay the remaining eighty per cent (80%) of his or her subscription in full at such time, or in such installments, and at such times as may be determined by the Board of Directors, all in accordance with the Texas Business Corporation Act.

WITNESS OUR HANDS this 25th day of MAY, 1973.

<u>Signature</u>	<u>Address</u>	<u>No. Shares</u>
 Mary Ralph Lowe	Route 2, Box 55 Marble Falls, Texas	9,800
 A. W. Moursund	P. O. Box 125 Johnson City, Texas	10,200